

3500 Department of Resources Recycling and Recovery

The Department of Resources Recycling and Recovery protects public health and safety and the environment through the regulation of solid waste facilities, including landfills, and promotes recycling of a variety of materials, including beverage containers, electronic waste, waste tires, used oil, and other materials. The Department also promotes the following waste diversion practices: (1) source reduction, (2) recycling and composting, and (3) reuse. Additional departmental activities include research, permitting, inspection, enforcement, public awareness, market development to promote recycling industries, and technical assistance to local agencies.

3-YR EXPENDITURES AND PERSONNEL YEARS

	Personnel Years			Expenditures		
	2009-10	2010-11	2011-12	2009-10*	2010-11*	2011-12*
11 Waste Reduction and Management	211.5	374.0	367.0	\$161,180	\$204,193	\$204,217
12 Loan Repayments	-	-	-	-3,151	-2,552	-3,142
30.01 Administration	58.2	116.4	121.4	6,864	14,735	14,353
30.02 Distributed Administration	-58.2	-116.4	-121.4	-6,864	-14,735	-14,353
50 Beverage Container Recycling and Litter Reduction	<u>108.9</u>	<u>297.5</u>	<u>315.9</u>	<u>670,230</u>	<u>1,180,291</u>	<u>1,186,312</u>
TOTALS, POSITIONS AND EXPENDITURES (All Programs)	320.4	671.5	682.9	\$828,259	\$1,381,932	\$1,387,387

FUNDING	2009-10*	2010-11*	2011-12*
0100 California Used Oil Recycling Fund	\$32,464	\$24,096	\$24,243
0115 Air Pollution Control Fund	-	501	501
0133 California Beverage Container Recycling Fund	607,570	1,065,675	1,071,784
0226 California Tire Recycling Management Fund	34,420	42,677	42,464
0269 Glass Processing Fee Account, California Beverage Container Recycling Fund	27,005	53,873	53,738
0277 Bi-metal Processing Fee Account, California Beverage Container Recycling Fund	134	379	379
0278 PET Processing Fee Account, California Beverage Container Recycling Fund	27,271	60,270	60,317
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account	1,072	4,520	4,180
0386 Solid Waste Disposal Site Cleanup Trust Fund	15,556	5,679	5,640
0387 Integrated Waste Management Account, Integrated Waste Management Fund	17,682	38,010	37,686
0558 Farm and Ranch Solid Waste Cleanup and Abatement Account	822	1,146	1,139
0890 Federal Trust Fund	-	60	63
0995 Reimbursements	9,568	307	307
3024 Rigid Container Account	36	162	167
3065 Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fund	54,659	84,577	84,779
TOTALS, EXPENDITURES, ALL FUNDS	\$828,259	\$1,381,932	\$1,387,387

LEGAL CITATIONS AND AUTHORITY

DEPARTMENT AUTHORITY

11 - Waste Reduction and Management:

Public Resources Code Section 48020 et seq. and Public Resources Code Section 42860 et seq.

50 - Beverage Container Recycling and Litter Reduction:

Public Resources Code, Division 12.1

DETAILED BUDGET ADJUSTMENTS

	2010-11*			2011-12*		
	General Fund	Other Funds	Personnel Years	General Fund	Other Funds	Personnel Years
Workload Budget Adjustments						
Workload Budget Change Proposals						

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2010-11*			2011-12*		
	General Fund	Other Funds	Personnel Years	General Fund	Other Funds	Personnel Years
• Beverage Container Recycling Program: Fraud Prevention	\$-	\$-	-	\$-	\$-	6.6
• Beverage Container Recycling Program: Improve Audit Coverage and Internal Controls	-	-	-	-	-	10.4
• Distributed Funding of Health and Safety Program	-	-	-	-	-	-
• Fund Shift from IWMA to Tire Fund	-	-	-	-	-627	-
Totals, Workload Budget Change Proposals	\$-	\$-	-	\$-	-\$627	17.0
Other Workload Budget Adjustments						
• Employee Compensation Adjustments	\$-	-\$3,712	-	\$-	-\$406	-
• Retirement Rate Adjustment	-	1,308	-	-	1,308	-
• Miscellaneous Adjustments	-	-16,923	-	-	-14,149	-
• Workforce Cap Adjustment	-	-2,685	-	-	-2,685	-29.0
Totals, Other Workload Budget Adjustments	\$-	-\$22,012	-	\$-	-\$15,932	-29.0
Totals, Workload Budget Adjustments	\$-	-\$22,012	-	\$-	-\$16,559	-12.0
Totals, Budget Adjustments	\$-	-\$22,012	-	\$-	-\$16,559	-12.0

PROGRAM DESCRIPTIONS

11 - WASTE REDUCTION AND MANAGEMENT

The objectives of the Waste Reduction and Management Program include:

- Ensuring all nonhazardous solid waste is stored, collected, processed, and disposed in a safe and environmentally sound manner.
- Participating in development and maintenance of local solid waste management plans describing how each city and county will reduce solid waste disposed to achieve at minimum a 50 percent diversion of waste from landfills.
- Cleaning up solid waste disposal sites when the responsible party either cannot be identified or is unable or unwilling to pay for timely remediation, and where cleanup is needed to protect public health and safety, or the environment.
- Reducing the amount of waste generated and promoting composting, recycling, and use of recycled materials in manufacturing processes.
- Reducing the number of tires placed in landfills, illegally dumped, or stockpiled while promoting technologies turning waste tires into useful products.
- Reducing the amount of improperly disposed used oil and promoting used oil recycling.
- Reducing electronic waste by providing safe and convenient collection and recycling of specified electronic equipment.

50 - BEVERAGE CONTAINER RECYCLING AND LITTER REDUCTION

The Beverage Container Recycling and Litter Reduction program administers the California Beverage Container Recycling and Litter Reduction Act with a goal of achieving an 80 percent recycling rate for glass, aluminum, and plastic beverage containers sold in California. To achieve this goal, the Division of Recycling ensures: (1) the California Redemption Value (CRV) is paid by beverage distributors for each beverage sold in California; (2) consumers are refunded CRV for recycled beverage containers; (3) recycling centers are conveniently located; (4) grants are made to encourage recycling and development of markets for recycled materials; (5) strong oversight and enforcement programs are in place to protect the integrity of the Beverage Container Recycling Fund; and (6) public outreach and private partnerships are promoted.

DETAILED EXPENDITURES BY PROGRAM

		2009-10*	2010-11*	2011-12*
PROGRAM REQUIREMENTS				
11	WASTE REDUCTION AND MANAGEMENT			
	State Operations:			
0100	California Used Oil Recycling Fund	\$8,615	\$13,096	\$13,243
0115	Air Pollution Control Fund	-	501	501
0226	California Tire Recycling Management Fund	20,610	29,620	29,597
0281	Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account	1,129	1,320	1,380
0386	Solid Waste Disposal Site Cleanup Trust Fund	15,556	5,679	5,640

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
0387 Integrated Waste Management Account, Integrated Waste Management Fund	16,109	35,298	34,974
0558 Farm and Ranch Solid Waste Cleanup and Abatement Account	822	1,146	1,139
0890 Federal Trust Fund	-	60	63
0995 Reimbursements	1,318	213	213
3024 Rigid Container Account	36	162	167
3065 Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fund	54,659	84,577	84,779
Totals, State Operations	\$118,854	\$171,672	\$171,696
Local Assistance:			
0100 California Used Oil Recycling Fund	\$23,849	\$11,000	\$11,000
0226 California Tire Recycling Management Fund	14,387	13,617	13,617
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account	2,339	5,000	5,000
0387 Integrated Waste Management Account, Integrated Waste Management Fund	1,751	2,904	2,904
Totals, Local Assistance	\$42,326	\$32,521	\$32,521
PROGRAM REQUIREMENTS			
12 LOAN REPAYMENTS			
State Operations:			
0387 Integrated Waste Management Account, Integrated Waste Management Fund	-\$178	-\$192	-\$192
Totals, State Operations	-\$178	-\$192	-\$192
Local Assistance:			
0226 California Tire Recycling Management Fund	-\$577	-\$560	-\$750
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account	-2,396	-1,800	-2,200
Totals, Local Assistance	-\$2,973	-\$2,360	-\$2,950
PROGRAM REQUIREMENTS			
50 Beverage Container Recycling and Litter Reduction			
State Operations:			
0133 California Beverage Container Recycling Fund	\$607,570	\$1,065,675	\$1,071,784
0269 Glass Processing Fee Account, California Beverage Container Recycling Fund	27,005	53,873	53,738
0277 Bi-metal Processing Fee Account, California Beverage Container Recycling Fund	134	379	379
0278 PET Processing Fee Account, California Beverage Container Recycling Fund	27,271	60,270	60,317
0995 Reimbursements	8,250	94	94
Totals, State Operations	\$670,230	\$1,180,291	\$1,186,312
TOTALS, EXPENDITURES			
State Operations	788,906	1,351,771	1,357,816
Local Assistance	39,353	30,161	29,571
Totals, Expenditures	\$828,259	\$1,381,932	\$1,387,387

EXPENDITURES BY CATEGORY

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

1 State Operations	Positions/Personnel Years			Expenditures		
	2009-10	2010-11	2011-12	2009-10*	2010-11*	2011-12*
PERSONAL SERVICES						
Authorized Positions (Equals Sch. 7A)	320.4	735.8	729.8	\$18,527	\$48,817	\$49,159
Total Adjustments	-	-29.0	-11.0	-	-4,316	-887
Estimated Salary Savings	-	-35.3	-35.9	-	-2,225	-2,414
Net Totals, Salaries and Wages	320.4	671.5	682.9	\$18,527	\$42,276	\$45,858
Staff Benefits	-	-	-	7,151	16,855	18,307
Totals, Personal Services	320.4	671.5	682.9	\$25,678	\$59,131	\$64,165
OPERATING EXPENSES AND EQUIPMENT				\$185,793	\$188,082	\$185,096
SPECIAL ITEMS OF EXPENSE						
Special Adjustments-Loan Repayments				-\$178	-\$192	-\$192
Incentive Payments				3,102	5,048	5,048
E-waste Recycling Payments				82,880	80,386	80,440
Payments to Recyclers, Processors and Manufacturers				491,631	1,019,316	1,023,259
Totals, Special Items of Expense				\$577,435	\$1,104,558	\$1,108,555
TOTALS, POSITIONS AND EXPENDITURES, ALL FUNDS (State Operations)				\$788,906	\$1,351,771	\$1,357,816

2 Local Assistance	Expenditures		
	2009-10*	2010-11*	2011-12*
Grants and Subventions	\$42,326	\$32,521	\$32,521
Loan Repayments	-2,973	-2,360	-2,950
TOTALS, EXPENDITURES, ALL FUNDS (Local Assistance)	\$39,353	\$30,161	\$29,571

DETAIL OF APPROPRIATIONS AND ADJUSTMENTS

1 STATE OPERATIONS	2009-10*	2010-11*	2011-12*
0100 California Used Oil Recycling Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$4,915	\$4,917
Allocation for employee compensation	-	13	-
Adjustment per Section 3.60	-	69	-
Reduction per Section 3.90	-	-40	-
Reduction per Control Section 3.91	-	-187	-
003 Budget Act appropriation (transfer to Farm and Ranch Solid Waste Cleanup and Abatement Account)	-	(266)	(266)
001 Budget Act appropriation (Renumbered from Item 3910-001-0100)	\$2,383	-	-
Adjustment per Section 3.60	5	-	-
Public Resources Code Section 48653 (a)(4)	3,355	3,078	3,078
Public Resources Code Section 48653 (a)(1)	3,102	5,048	5,048
Public Resources Code Section 48656	-	200	200
Totals Available	\$8,845	\$13,096	\$13,243
Unexpended balance, estimated savings	-230	-	-
TOTALS, EXPENDITURES	\$8,615	\$13,096	\$13,243
0115 Air Pollution Control Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$501	\$501
TOTALS, EXPENDITURES	\$-	\$501	\$501

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

1 STATE OPERATIONS	2009-10*	2010-11*	2011-12*
0133 California Beverage Container Recycling Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$49,538	\$48,525
Allocation for employee compensation	-	75	-
Adjustment per Section 3.60	-	484	-
Reduction per Section 3.90	-	-1,346	-
Reduction per Control Section 3.91	-	-2,392	-
001 Budget Act appropriation (renumbered from Item 3480-001-0133)	\$23,821	-	-
Adjustment per Section 3.60	50	-	-
Reduction per Section 15.30	-35	-	-
Public Resources Code Section 14580 (for payments to recycling industries)	<u>586,066</u>	<u>1,019,316</u>	<u>1,023,259</u>
Totals Available	\$609,902	\$1,065,675	\$1,071,784
Unexpended balance, estimated savings	<u>-2,332</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$607,570	\$1,065,675	\$1,071,784
0226 California Tire Recycling Management Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$29,765	\$29,597
Allocation for employee compensation	-	15	-
Adjustment per Section 3.60	-	122	-
Reduction per Section 3.90	-	-62	-
Reduction per Control Section 3.91	-	-220	-
003 Budget Act appropriation (transfer to Farm and Ranch Solid Waste Cleanup and Abatement Account)	-	(400)	(400)
001 Budget Act appropriation (Renumbered from Item 3910-001-0226)	\$20,600	-	-
Adjustment per Section 3.60	<u>10</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$20,610	\$29,620	\$29,597
0269 Glass Processing Fee Account, California Beverage Container Recycling Fund			
APPROPRIATIONS			
Public Resources Code Section 14580	<u>\$27,005</u>	<u>\$53,873</u>	<u>\$53,738</u>
TOTALS, EXPENDITURES	\$27,005	\$53,873	\$53,738
0277 Bi-metal Processing Fee Account, California Beverage Container Recycling Fund			
APPROPRIATIONS			
Public Resources Code Section 14580	<u>\$134</u>	<u>\$379</u>	<u>\$379</u>
TOTALS, EXPENDITURES	\$134	\$379	\$379
0278 PET Processing Fee Account, California Beverage Container Recycling Fund			
APPROPRIATIONS			
Public Resources Code Section 14580	<u>\$27,271</u>	<u>\$60,270</u>	<u>\$60,317</u>
TOTALS, EXPENDITURES	\$27,271	\$60,270	\$60,317
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$1,004	\$890
Allocation for employee compensation	-	2	-
Adjustment per Section 3.60	-	9	-
Reduction per Section 3.90	-	-118	-
Reduction per Control Section 3.91	-	-63	-
001 Budget Act appropriation (Renumbered from Item 3910-001-0281)	\$465	-	-
Adjustment per Section 3.60	1	-	-
Public Resources Code Section 42023.1	<u>805</u>	<u>486</u>	<u>490</u>
Totals Available	\$1,271	\$1,320	\$1,380

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

1 STATE OPERATIONS	2009-10*	2010-11*	2011-12*
Unexpended balance, estimated savings	-142	-	-
TOTALS, EXPENDITURES	\$1,129	\$1,320	\$1,380
0386 Solid Waste Disposal Site Cleanup Trust Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$611	\$618
Allocation for employee compensation	-	1	-
Adjustment per Section 3.60	-	6	-
001 Budget Act appropriation (Renumbered from Item 3910-001-0386)	\$291	-	-
Adjustment per Section 3.60	1	-	-
Public Resources Code Section 48028	15,380	5,061	5,022
Totals Available	\$15,672	\$5,679	\$5,640
Unexpended balance, estimated savings	-116	-	-
TOTALS, EXPENDITURES	\$15,556	\$5,679	\$5,640
0387 Integrated Waste Management Account, Integrated Waste Management Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$36,004	\$34,334
Allocation for employee compensation	-	78	-
Adjustment per Section 3.60	-	562	-
Reduction per Section 3.90	-	-1,089	-
Reduction per Control Section 3.91	-	-897	-
004 Budget Act appropriation (transfer to the Solid Waste Disposal Site Cleanup Trust Fund)	-	(5,000)	(5,000)
005 Budget Act appropriation (transfer to Farm and Ranch Solid Waste Cleanup and Abatement Account)	-	(334)	(334)
006 Budget Act appropriation	-	640	640
001 Budget Act appropriation (Renumbered from Item 3910-001-0387)	\$20,768	-	-
Adjustment per Section 3.60	70	-	-
006 Budget Act appropriation (Renumbered from Item 3910-006-0387)	320	-	-
Totals Available	\$21,158	\$35,298	\$34,974
Unexpended balance, estimated savings	-5,049	-	-
TOTALS, EXPENDITURES	\$16,109	\$35,298	\$34,974
Loan Repayment per Item 3910-001-0387, Budget Act of 1999, Provision 3	-178	-192	-192
NET TOTALS, EXPENDITURES	\$15,931	\$35,106	\$34,782
0558 Farm and Ranch Solid Waste Cleanup and Abatement Account			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$1,143	\$1,139
Allocation for employee compensation	-	1	-
Adjustment per Section 3.60	-	2	-
001 Budget Act appropriation (Renumbered from 3910-001-0558)	\$822	-	-
TOTALS, EXPENDITURES	\$822	\$1,146	\$1,139
0890 Federal Trust Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$60	\$63
001 Budget Act appropriation (Renumbered from Item 3910-001-0890)	\$201	-	-
Budget Adjustment	-201	-	-
TOTALS, EXPENDITURES	\$-	\$60	\$63
0995 Reimbursements			
APPROPRIATIONS			
Reimbursements	\$9,568	\$307	\$307
3024 Rigid Container Account			
APPROPRIATIONS			

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

1 STATE OPERATIONS	2009-10*	2010-11*	2011-12*
001 Budget Act appropriation	-	\$162	\$167
001 Budget Act appropriation (Renumbered from Item 3910-501-3024)	<u>\$83</u>	<u>-</u>	<u>-</u>
Totals Available	\$83	\$162	\$167
Unexpended balance, estimated savings	<u>-47</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$36	\$162	\$167
3065 Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fund			
APPROPRIATIONS			
001 Budget Act appropriation	-	\$4,301	\$4,339
Allocation for employee compensation	-	9	-
Adjustment per Section 3.60	-	53	-
Reduction per Section 3.90	-	-23	-
Reduction per Control Section 3.91	-	-149	-
011 Budget Act appropriation (transfer to Integrated Waste Management Account)	-	(1,543)	-
012 Budget Act appropriation (Transfer to the General Fund)	-	(80,000)	-
001 Budget Act appropriation (Renumbered from Item 3910-001-3065)	\$2,085	-	-
Adjustment per Section 3.60	4	-	-
Public Resources Code Section 42476	<u>52,880</u>	<u>80,386</u>	<u>80,440</u>
Totals Available	\$54,969	\$84,577	\$84,779
Unexpended balance, estimated savings	<u>-310</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$54,659	\$84,577	\$84,779
TOTALS, EXPENDITURES, ALL FUNDS (State Operations)	\$788,906	\$1,351,771	\$1,357,816
2 LOCAL ASSISTANCE	2009-10*	2010-11*	2011-12*
0100 California Used Oil Recycling Fund			
APPROPRIATIONS			
Public Resources Code Section 48653(a) Grant Funds	\$23,599	-	-
Public Resources Code Section 48653(a)	<u>250</u>	<u>\$11,000</u>	<u>\$11,000</u>
TOTALS, EXPENDITURES	\$23,849	\$11,000	\$11,000
0226 California Tire Recycling Management Fund			
APPROPRIATIONS			
101 Budget Act appropriation	-	\$13,617	\$13,617
101 Budget Act appropriation (Renumbered from Item 3910-101-0226)	<u>\$14,387</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$14,387	\$13,617	\$13,617
Loan repayments per Public Resources Code Section 42872	<u>-577</u>	<u>-560</u>	<u>-750</u>
NET TOTALS, EXPENDITURES	\$13,810	\$13,057	\$12,867
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account			
APPROPRIATIONS			
Public Resources Code Section 42023.1(b)	<u>\$2,339</u>	<u>\$5,000</u>	<u>\$5,000</u>
TOTALS, EXPENDITURES	\$2,339	\$5,000	\$5,000
Loan repayments per Public Resources Code Section 42023.1(b)	<u>-2,396</u>	<u>-1,800</u>	<u>-2,200</u>
NET TOTALS, EXPENDITURES	-\$57	\$3,200	\$2,800
0387 Integrated Waste Management Account, Integrated Waste Management Fund			
APPROPRIATIONS			
101 Budget Act appropriation	-	\$2,904	\$2,904
101 Budget Act appropriation (Renumbered from 3910-101-0387)	<u>\$1,751</u>	<u>-</u>	<u>-</u>
TOTALS, EXPENDITURES	\$1,751	\$2,904	\$2,904
TOTALS, EXPENDITURES, ALL FUNDS (Local Assistance)	\$39,353	\$30,161	\$29,571

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

2 LOCAL ASSISTANCE	2009-10*	2010-11*	2011-12*
TOTALS, EXPENDITURES, ALL FUNDS (State Operations and Local Assistance)	\$828,259	\$1,381,932	\$1,387,387
FUND CONDITION STATEMENTS			
	2009-10*	2010-11*	2011-12*
0100 California Used Oil Recycling Fund ^s			
BEGINNING BALANCE	\$1,429	\$6,183	\$8,789
Prior year adjustments	23,780	-	-
Adjusted Beginning Balance	\$25,209	\$6,183	\$8,789
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125600 Other Regulatory Fees	16,562	27,000	27,000
125900 Delinquent Fees	8	-	-
150300 Income From Surplus Money Investments	95	750	750
Transfers and Other Adjustments:			
TO0558 To Farm and Ranch Solid Waste Cleanup and Abatement Account per Item 3910 -003-0100, various Budget Acts	-266	-80	-266
Total Revenues, Transfers, and Other Adjustments	\$16,399	\$27,670	\$27,484
Total Resources	\$41,608	\$33,853	\$36,273
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0555 Secretary for Environmental Protection (State Operations)	26	-	-
0840 State Controller (State Operations)	2	5	1
3500 Department of Resources Recycling and Recovery			
State Operations	8,615	13,096	13,243
Local Assistance	23,849	11,000	11,000
3910 California Integrated Waste Management Board (State Operations)	2,322	-	-
3960 Department of Toxic Substances Control (State Operations)	268	392	422
3980 Office of Environmental Health Hazard Assessment (State Operations)	343	565	601
8880 Financial Information System for California (State Operations)	-	6	-
Total Expenditures and Expenditure Adjustments	\$35,425	\$25,064	\$25,267
FUND BALANCE	\$6,183	\$8,789	\$11,006
Reserve for economic uncertainties	6,183	8,789	11,006
0133 California Beverage Container Recycling Fund ^s			
BEGINNING BALANCE	\$160,347	\$6,594	\$48,435
Prior year adjustments	-61,577	-	-
Adjusted Beginning Balance	\$98,770	\$6,594	\$48,435
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125100 Beverage Container Redemption Fees	1,069,417	1,064,619	1,028,543
150300 Income From Surplus Money Investments	39	2,932	2,821
161000 Escheat of Unclaimed Checks & Warrants	33	108	108
161400 Miscellaneous Revenue	100	31	31
164300 Penalty Assessments	834	234	234
Transfers and Other Adjustments:			
FO0001 From General Fund loan repayment per Item 3480-011-0133, Budget Act of 2002	27,853	98,170	88,000
FO0001 From General Fund loan repayment per Item 3480-001-0001, Budget Act of 2006 and 2008	2,000	-	-
FO0115 From Air Pollution Control Fund loan repayment per Item 3900-011-0133, Budget Act of 2009	-	9,500	9,500

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
FO0115 From Air Pollution Control Fund loan repayment per Item 3900-011-0133, Budget Act of 2008	-	11,800	11,800
FO3117 From Alternative and Renewable Fuel and Vehicle Technology Fund loan per Item 3480-012-3117, Budget Act of 2009	8,250	-	-
TO0001 To General Fund loan per Item 3480-001-0001, Budget Act of 2008	-5,000	-	-
TO0001 To General Fund loan per Item 3480-011-0133, Budget Act of 2009	-99,400	-	-
TO0115 To Air Pollution Control Fund loan per Item 3900-011-0133, Budget Acts	-35,000	-	-
TO0269 To Glass Processing Fee Account, California Beverage Container Recycling Fund per Public Resources Code Section 14580	-24,146	-46,966	-46,966
TO0278 To PET Processing Fee Account, California Beverage Container Recycling Fund per Public Resources Code Section 14580	-16,686	-32,774	-32,774
Total Revenues, Transfers, and Other Adjustments	<u>\$928,294</u>	<u>\$1,107,654</u>	<u>\$1,061,297</u>
Total Resources	\$1,027,064	\$1,114,248	\$1,109,732
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0840 State Controller (State Operations)	57	138	-
3340 California Conservation Corps (Local Assistance)	8,250	-	-
3480 Department of Conservation (State Operations)	404,593	-	-
3500 Department of Resources Recycling and Recovery (State Operations)	<u>607,570</u>	<u>1,065,675</u>	<u>1,071,784</u>
Total Expenditures and Expenditure Adjustments	<u>\$1,020,470</u>	<u>\$1,065,813</u>	<u>\$1,071,784</u>
FUND BALANCE	\$6,594	\$48,435	\$37,948
Reserve for economic uncertainties	6,594	48,435	37,948
0226 California Tire Recycling Management Fund ^s			
BEGINNING BALANCE	\$47,576	\$41,167	\$27,417
Prior year adjustments	<u>8,343</u>	<u>-</u>	<u>-</u>
Adjusted Beginning Balance	\$55,919	\$41,167	\$27,417
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125600 Other Regulatory Fees	45,535	48,728	49,532
150300 Income From Surplus Money Investments	370	847	847
150400 Interest Income From Loans	78	115	115
152300 Misc Revenue From Use of Property & Money	3	-	-
161000 Escheat of Unclaimed Checks & Warrants	4	-	-
164300 Penalty Assessments	79	268	268
Transfers and Other Adjustments:			
FO0001 From General Fund loan repayment per Item 3910-011-0226, BAof 2008, added by Ch 2 3X, Statutes 2009	-	-	10,000
FO0001 From General Fund loan repayment per Item 3910-003-0226, Budget Act of 2003	-	-	17,097
TO0115 To Air Pollution Control Fund per Public Resources Code 42889	-19,552	-20,885	-21,229
TO0558 To Farm and Ranch Solid Waste Cleanup and Abatement Account per Item 3910-003-0226, various Budget Acts	-400	-120	-400
Total Revenues, Transfers, and Other Adjustments	<u>\$26,117</u>	<u>\$28,953</u>	<u>\$56,230</u>
Total Resources	\$82,036	\$70,120	\$83,647
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0840 State Controller (State Operations)	5	12	-
3500 Department of Resources Recycling and Recovery			
State Operations	20,610	29,620	29,597
Local Assistance	14,387	13,617	13,617
3910 California Integrated Waste Management Board			

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
State Operations	6,406	-	-
Local Assistance	38	-	-
8880 Financial Information System for California (State Operations)	-	14	127
Expenditure Adjustments:			
3500 Department of Resources Recycling and Recovery			
Loan repayments per Public Resources Code Section 42872 (Local Assistance)	-577	-560	-750
3910 California Integrated Waste Management Board			
Loan repayments per Public Resources Code Section 42872 (Local Assistance)	-	-	-
Total Expenditures and Expenditure Adjustments	<u>\$40,869</u>	<u>\$42,703</u>	<u>\$42,591</u>
FUND BALANCE	\$41,167	\$27,417	\$41,056
Reserve for economic uncertainties	41,167	27,417	41,056
0269 Glass Processing Fee Account, California Beverage Container Recycling Fund ^s			
BEGINNING BALANCE	\$272	\$5,278	\$5,710
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125100 Beverage Container Redemption Fees	32,935	6,907	6,907
150300 Income From Surplus Money Investments	151	432	432
Transfers and Other Adjustments:			
FO0133 From California Beverage Container Recycling Fund per Public Resources Code Section 14580	24,146	46,966	46,966
Total Revenues, Transfers, and Other Adjustments	<u>\$57,232</u>	<u>\$54,305</u>	<u>\$54,305</u>
Total Resources	\$57,504	\$59,583	\$60,015
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
3480 Department of Conservation (State Operations)	25,221	-	-
3500 Department of Resources Recycling and Recovery (State Operations)	<u>27,005</u>	<u>53,873</u>	<u>53,738</u>
Total Expenditures and Expenditure Adjustments	<u>\$52,226</u>	<u>\$53,873</u>	<u>\$53,738</u>
FUND BALANCE	\$5,278	\$5,710	\$6,277
Reserve for economic uncertainties	5,278	5,710	6,277
0276 Penalty Account, California Beverage Container Recycling Fund ^s			
BEGINNING BALANCE	\$3,270	\$4,417	\$4,678
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
150300 Income From Surplus Money Investments	21	67	67
164300 Penalty Assessments	<u>1,126</u>	<u>194</u>	<u>194</u>
Total Revenues, Transfers, and Other Adjustments	<u>\$1,147</u>	<u>\$261</u>	<u>\$261</u>
Total Resources	<u>\$4,417</u>	<u>\$4,678</u>	<u>\$4,939</u>
FUND BALANCE	\$4,417	\$4,678	\$4,939
Reserve for economic uncertainties	4,417	4,678	4,939
0277 Bi-metal Processing Fee Account, California Beverage Container Recycling Fund			
^s			
BEGINNING BALANCE	\$9,640	\$11,508	\$13,298
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125100 Beverage Container Redemption Fees	2,102	1,984	1,984
150300 Income From Surplus Money Investments	<u>68</u>	<u>185</u>	<u>185</u>
Total Revenues, Transfers, and Other Adjustments	<u>\$2,170</u>	<u>\$2,169</u>	<u>\$2,169</u>
Total Resources	\$11,810	\$13,677	\$15,467

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
3480 Department of Conservation (State Operations)	168	-	-
3500 Department of Resources Recycling and Recovery (State Operations)	134	379	379
Total Expenditures and Expenditure Adjustments	<u>\$302</u>	<u>\$379</u>	<u>\$379</u>
FUND BALANCE	\$11,508	\$13,298	\$15,088
Reserve for economic uncertainties	11,508	13,298	15,088
0278 PET Processing Fee Account, California Beverage Container Recycling Fund^s			
BEGINNING BALANCE	\$188	\$7,462	\$7,549
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125100 Beverage Container Redemption Fees	38,939	27,496	27,496
150300 Income From Surplus Money Investments	87	87	87
Transfers and Other Adjustments:			
FO0133 From California Beverage Container Recycling Fund per Public Resources Code Section 14580	16,686	32,774	32,774
Total Revenues, Transfers, and Other Adjustments	<u>\$55,712</u>	<u>\$60,357</u>	<u>\$60,357</u>
Total Resources	\$55,900	\$67,819	\$67,906
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
3480 Department of Conservation (State Operations)	21,167	-	-
3500 Department of Resources Recycling and Recovery (State Operations)	27,271	60,270	60,317
Total Expenditures and Expenditure Adjustments	<u>\$48,438</u>	<u>\$60,270</u>	<u>\$60,317</u>
FUND BALANCE	\$7,462	\$7,549	\$7,589
Reserve for economic uncertainties	7,462	7,549	7,589
0281 Recycling Market Development Revolving Loan Subaccount, Integrated Waste Management Account^s			
BEGINNING BALANCE	\$10,113	\$8,871	\$5,473
Prior year adjustments	698	-	-
Adjusted Beginning Balance	\$10,811	\$8,871	\$5,473
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
150300 Income From Surplus Money Investments	54	139	139
150400 Interest Income From Loans	561	918	918
152300 Misc Revenue From Use of Property & Money	17	46	46
161400 Miscellaneous Revenue	-	19	19
Transfers and Other Adjustments:			
FO0001 From General Fund loan per Chapter 2 of 3x, statutes of 2009	-	-	1,853
Total Revenues, Transfers, and Other Adjustments	<u>\$632</u>	<u>\$1,122</u>	<u>\$2,975</u>
Total Resources	\$11,443	\$9,993	\$8,448
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0555 Secretary for Environmental Protection (State Operations)	131	-	-
3500 Department of Resources Recycling and Recovery			
State Operations	1,129	1,320	1,380
Local Assistance	2,339	5,000	5,000
3910 California Integrated Waste Management Board			
State Operations	244	-	-
Local Assistance	1,125	-	-

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
Expenditure Adjustments:			
3500 Department of Resources Recycling and Recovery			
Loan repayments per Public Resources Code Section 42023.1(b) (Local Assistance)	-2,396	-1,800	-2,200
3910 California Integrated Waste Management Board			
Loan repayments per Public Resources Code Section 42023.1(b) (Local Assistance)	-	-	-
Total Expenditures and Expenditure Adjustments	<u>\$2,572</u>	<u>\$4,520</u>	<u>\$4,180</u>
FUND BALANCE	\$8,871	\$5,473	\$4,268
Reserve for economic uncertainties	8,871	5,473	4,268
0386 Solid Waste Disposal Site Cleanup Trust Fund ^s			
BEGINNING BALANCE	\$6,068	\$2,080	\$1,615
Prior year adjustments	<u>11,632</u>	<u>-</u>	<u>-</u>
Adjusted Beginning Balance	\$17,700	\$2,080	\$1,615
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
150300 Income From Surplus Money Investments	64	219	219
150400 Interest Income From Loans	3	-	-
Transfers and Other Adjustments:			
FO0387 From Integrated Waste Management Account, Integrated Waste Management Fund per Item 3910-004-0387, various Budget Acts	<u>-</u>	<u>5,000</u>	<u>5,000</u>
Total Revenues, Transfers, and Other Adjustments	<u>\$67</u>	<u>\$5,219</u>	<u>\$5,219</u>
Total Resources	\$17,767	\$7,299	\$6,834
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0840 State Controller (State Operations)	1	2	-
3500 Department of Resources Recycling and Recovery (State Operations)	15,556	5,679	5,640
3910 California Integrated Waste Management Board (State Operations)	130	-	-
8880 Financial Information System for California (State Operations)	<u>-</u>	<u>3</u>	<u>24</u>
Total Expenditures and Expenditure Adjustments	<u>\$15,687</u>	<u>\$5,684</u>	<u>\$5,664</u>
FUND BALANCE	\$2,080	\$1,615	\$1,170
Reserve for economic uncertainties	2,080	1,615	1,170
0387 Integrated Waste Management Account, Integrated Waste Management Fund ^s			
BEGINNING BALANCE	\$11,803	\$19,309	\$14,047
Prior year adjustments	<u>1,646</u>	<u>-</u>	<u>-</u>
Adjusted Beginning Balance	\$13,449	\$19,309	\$14,047
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125600 Other Regulatory Fees	41,910	41,800	42,600
150300 Income From Surplus Money Investments	27	238	238
161000 Escheat of Unclaimed Checks & Warrants	1	-	-
161400 Miscellaneous Revenue	232	166	166
164300 Penalty Assessments	4	21	21
Transfers and Other Adjustments:			
FO0001 From General Fund loan repayment per Item 3910-007-0387, Budget Act of 2003	4,768	-	-
FO3065 From Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fun loan per Item 3500-011-3065, Budget Act of 2010	-	1,543	-
TO0386 To Solid Waste Disposal Site Cleanup Trust Fund per Item 3910-004-0387, various Budget Acts	-	-5,000	-5,000
TO0558 To Farm and Ranch Solid Waste Cleanup and Abatement Account per Item 3910-005-0387, various Budget Acts	<u>-334</u>	<u>-100</u>	<u>-334</u>

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
TO3065 To Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fun loan per Item 3500-011-3065, Budget Act of 2010	-	-	-1,543
Total Revenues, Transfers, and Other Adjustments	<u>\$46,608</u>	<u>\$38,668</u>	<u>\$36,148</u>
Total Resources	\$60,057	\$57,977	\$50,195
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0555 Secretary for Environmental Protection (State Operations)	704	858	876
0840 State Controller (State Operations)	11	27	6
0860 State Board of Equalization (State Operations)	384	480	492
3500 Department of Resources Recycling and Recovery			
State Operations	16,109	35,298	34,974
Local Assistance	1,751	2,904	2,904
3910 California Integrated Waste Management Board			
State Operations	14,732	-	-
Local Assistance	1,152	-	-
3940 State Water Resources Control Board (State Operations)	5,763	4,271	4,644
3980 Office of Environmental Health Hazard Assessment (State Operations)	320	251	268
8880 Financial Information System for California (State Operations)	-	33	-
Expenditure Adjustments:			
3500 Department of Resources Recycling and Recovery			
Loan Repayment per Item 3910-001-0387, Budget Act of 1999, Provision 3 (State Operations)	-178	-192	-192
3910 California Integrated Waste Management Board			
Loan Repayment per Item 3910-001-0387, Budget Act of 1999, Provision 3 (State Operations)	-	-	-
Total Expenditures and Expenditure Adjustments	<u>\$40,748</u>	<u>\$43,930</u>	<u>\$43,972</u>
FUND BALANCE	\$19,309	\$14,047	\$6,223
Reserve for economic uncertainties	19,309	14,047	6,223
0558 Farm and Ranch Solid Waste Cleanup and Abatement Account^s			
BEGINNING BALANCE	\$785	\$1,091	\$264
Prior year adjustments	<u>176</u>	<u>-</u>	<u>-</u>
Adjusted Beginning Balance	\$961	\$1,091	\$264
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
150300 Income From Surplus Money Investments	-	20	20
Transfers and Other Adjustments:			
FO0100 From California Used Oil Recycling Fund per Item 3910-003-0100, various Budget Acts	266	80	266
FO0226 From California Tire Recycling Management Fund per Item 3910-003-0226, various Budget Acts	400	120	400
FO0387 From Integrated Waste Management Account, Integrated Waste Management Fund per Item 3910-005-0387, various Budget Acts	334	100	334
Total Revenues, Transfers, and Other Adjustments	<u>\$1,000</u>	<u>\$320</u>	<u>\$1,020</u>
Total Resources	\$1,961	\$1,411	\$1,284
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
3500 Department of Resources Recycling and Recovery (State Operations)	822	1,146	1,139
3910 California Integrated Waste Management Board (State Operations)	48	-	-
8880 Financial Information System for California (State Operations)	<u>-</u>	<u>1</u>	<u>5</u>
Total Expenditures and Expenditure Adjustments	\$870	\$1,147	\$1,144

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

	2009-10*	2010-11*	2011-12*
FUND BALANCE	\$1,091	\$264	\$140
Reserve for economic uncertainties	1,091	264	140
3024 Rigid Container Account ^s			
BEGINNING BALANCE	\$252	\$211	\$211
Prior year adjustments	10	-	-
Adjusted Beginning Balance	\$262	\$211	\$211
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
164300 Penalty Assessments	-	162	162
Total Revenues, Transfers, and Other Adjustments	-	\$162	\$162
Total Resources	\$262	\$373	\$373
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
3500 Department of Resources Recycling and Recovery (State Operations)	36	162	167
3910 California Integrated Waste Management Board (State Operations)	15	-	-
8880 Financial Information System for California (State Operations)	-	-	1
Total Expenditures and Expenditure Adjustments	\$51	\$162	\$168
FUND BALANCE	\$211	\$211	\$205
Reserve for economic uncertainties	211	211	205
3065 Electronic Waste Recovery and Recycling Account, Integrated Waste Management Fund ^s			
BEGINNING BALANCE	\$38,352	\$153,271	\$61,618
Prior year adjustments	1,102	-	-
Adjusted Beginning Balance	\$39,454	\$153,271	\$61,618
REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS			
Revenues:			
125600 Other Regulatory Fees	175,808	81,000	86,000
150300 Income From Surplus Money Investments	407	654	198
161000 Escheat of Unclaimed Checks & Warrants	3	-	-
Transfers and Other Adjustments:			
FO0387 From Integrated Waste Management Account, Integrated Waste Management Fund loan per Item 3500-011-3065, Budget Act of 2010	-	-	1,543
TO0001 To General Fund Loan per Item 3500-011-3065, Budget Act of 2010	-	-80,000	-
TO0387 To Integrated Waste Management Account, Integrated Waste Management Fund loan per Item 3500-011-3065, Budget Act of 2010	-	-1,543	-
Total Revenues, Transfers, and Other Adjustments	\$176,218	\$111	\$87,741
Total Resources	\$215,672	\$153,382	\$149,359
EXPENDITURES AND EXPENDITURE ADJUSTMENTS			
Expenditures:			
0840 State Controller (State Operations)	34	82	35
0860 State Board of Equalization (State Operations)	4,198	4,739	4,773
3500 Department of Resources Recycling and Recovery (State Operations)	54,659	84,577	84,779
3910 California Integrated Waste Management Board (State Operations)	1,102	-	-
3960 Department of Toxic Substances Control (State Operations)	2,408	2,294	2,676
8880 Financial Information System for California (State Operations)	-	72	392
Total Expenditures and Expenditure Adjustments	\$62,401	\$91,764	\$92,655
FUND BALANCE	\$153,271	\$61,618	\$56,704
Reserve for economic uncertainties	153,271	61,618	56,704

* Dollars in thousands, except in Salary Range.

3500 Department of Resources Recycling and Recovery - Continued

CHANGES IN AUTHORIZED POSITIONS

	Positions/Personnel Years			Expenditures		
	2009-10	2010-11	2011-12	2009-10*	2010-11*	2011-12*
Totals, Authorized Positions	320.4	735.8	729.8	\$18,527	\$48,817	\$49,159
Furlough Adjustments	-	-	-	-	-620	-
PLP Adjustments	-	-	-	-	-1,763	-
Workload and Administrative Adjustments:				Salary Range		
Reductions in Authorized Positions:						
Workforce Cap Adjustments						
Assoc Info Sys Analyst Spec	-	-2.0	-2.0	4,619-5,897	-111	-111
Asst Loan Officer	-	-1.0	-1.0	3,050-3,708	-37	-37
Business Services Assistant	-	-1.0	-1.0	2,495-3,708	-34	-34
Executive Assistant	-	-1.0	-1.0	3,288-3,996	-39	-39
Information Officer II	-	-1.0	-1.0	5,312-6,409	-64	-64
Integrated Waste Mgt Spec I	-	-3.0	-3.0	3,077-5,711	-135	-135
Loan Officer	-	-1.0	-1.0	4,400-5,348	-53	-53
Management Services Tech	-	-1.0	-1.0	2,495-3,426	-34	-34
Office Assistant (T)	-	-2.0	-2.0	2,143-2,826	-56	-56
Office Technician (T)	-	-5.0	-5.0	2,686-3,264	-161	-161
Personnel Specialist	-	-1.0	-1.0	2,602-4,067	-37	-37
Research Analyst II - Econ	-	-1.0	-1.0	4,619-5,616	-55	-55
Recycling Specialist I	-	-1.0	-1.0	3,282-4,727	-39	-39
Recycling Specialist III - Supvry	-	-2.0	-2.0	5,064-6,155	-122	-122
Staff Services Analyst - Gen	-	-1.0	-1.0	2,817-4,446	-37	-37
Staff Services Manager I	-	-2.0	-2.0	5,079-6,127	-122	-122
Staff Services Mgmt Auditor	-	-1.0	-1.0	3,106-4,903	-38	-38
Supvng Integrated Waste Mgt Spec I	-	-1.0	-1.0	5,450-6,578	-65	-65
Supvng Integrated Waste Mgt Spec II	-	-1.0	-1.0	6,275-7,575	-75	-75
Temp Help	-	-	-	-	-399	-399
Overtime	-	-	-	-	-220	-220
BCP 5: Audit Coverage						
Assoc Mgmt Auditor	-	-	7.0	4,619-5,897	-	388
Staff Mgmt Auditor	-	-	3.0	5,079-6,434	-	183
Recycling Spec III (Tech)	-	-	1.0	5,065-6,155	-	61
BCP 6: Fraud Prevention						
Staff Mgmt Auditor	-	-	1.0	5,079-6,434	-	81
Assoc Mgmt Auditor	-	-	6.0	4,619-5,897	-	333
Totals, Workload & Admin Adjustments	-	-29.0	-11.0	\$-	-\$4,316	-\$887
Total Adjustments	-	-29.0	-11.0	\$-	-\$4,316	-\$887
TOTALS, SALARIES AND WAGES	320.4	706.8	718.8	\$18,527	\$44,501	\$48,272

* Dollars in thousands, except in Salary Range.